

AboundBio & CellPoint acquisition

Combatting cancer through transformational medicines

22 June 2022



Disclaimer

This presentation contains “forward-looking statements.” When used in this presentation, the words “unmet,” “offers,” “forefront,” “prevent,” “opportunity,” “potential,” “to deliver,” “accelerates,” “aim,” “near-term” and similar expressions are intended to identify forward-looking statements. These statements include, but are not limited to, statements regarding: the acquisition of CellPoint and AboundBio, including statements regarding the anticipated benefits of the acquisition and the integration of CellPoint and AboundBio into our portfolio and strategic plans, our strategic and capital allocation priorities, the progress of our refocused R&D plan and clinical development activities, the global R&D collaboration with Gilead, our strategic R&D plans, including progress on our point-of-care solution platform, and potential changes of such plans, our regulatory and R&D outlook, statements regarding the expected timing, design and readouts of ongoing and planned clinical trials, including recruitment for trials and topline results for trials and studies in CAR-T, our expectations as to the commercial rollout of Jyseleca, and statements regarding our strategy, business plans, portfolio and focus. Any forward-looking statements in this presentation are based on management's current expectations and beliefs, and are not guarantees of future performance. They are subject to a number of risks, uncertainties and other important factors that may cause our actual results, financial condition and liquidity, performance, or achievements to differ materially from any historic or future results, financial condition and liquidity, performance or achievements expressed or implied by such forward-looking statements, including, without limitation: the inherent risks and uncertainties associated with competitive developments, clinical trial and product development activities and regulatory approval requirements, risks related to the acquisition of CellPoint and AboundBio, including the risk that we may not achieve the anticipated benefits of the acquisition of CellPoint and AboundBio, risks related to our reliance on collaborations with third parties (including, but not limited to, our collaboration partner Gilead), risks that our commercial build-out in Europe will be delayed or less successful than anticipated, the risk that our projections and expectations regarding the commercial potential our product candidates may be inaccurate, the risk that we will not be able to continue to execute on our currently contemplated business plan and/or will revise our business plan, including the risk that our plans with respect to CAR-T may not be achieved on the currently anticipated timeline or at all, risks related to potential disruptions in our operations due to the conflict between Russia and Ukraine, the risks and uncertainties relating to the impact of the ongoing COVID-19 pandemic, as well as other risks and uncertainties and other important factors, any of which could cause our actual results, financial condition and liquidity, performance, or achievements to differ from those contained in the forward-looking statements, identified in the section entitled “Risk Factors” in our most recent Annual Report on Form 20-F filed with the U.S. Securities and Exchange Commission (SEC), as supplemented and/or modified by any other filings and reports that we have made or will make with the SEC in the future. These forward-looking statements speak only as of the date of this webcast. Galapagos expressly disclaims any obligation to update any such forward-looking statements in this release unless required by law or regulation.

All information in this presentation is as of the date of the presentation, and we undertake no duty to update this information unless required by law or regulation.

Except for filgotinib's approval for the treatment of RA and UC by the European Commission, the Great Britain's Medicines and Healthcare Products Regulatory Agency, and Japanese Ministry of Health, Labour and Welfare, our drug candidates are investigational; their efficacy and safety have not been fully evaluated by any regulatory authority.

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Introduction

Strategic rationale

CellPoint: cell-therapy at point-of-care

AboundBio: towards next-gen CAR-Ts

Paul Stoffels CEO

CellPoint

Tol Trimborn CEO

AboundBio

John Mellors CEO

Transaction

Bart Filius President, COO

Q&A

All

CellPoint's CAR-T cell-therapy is of investigational nature and is not approved by the FDA or any other regulatory authority for any use. Its efficacy and safety have not been established



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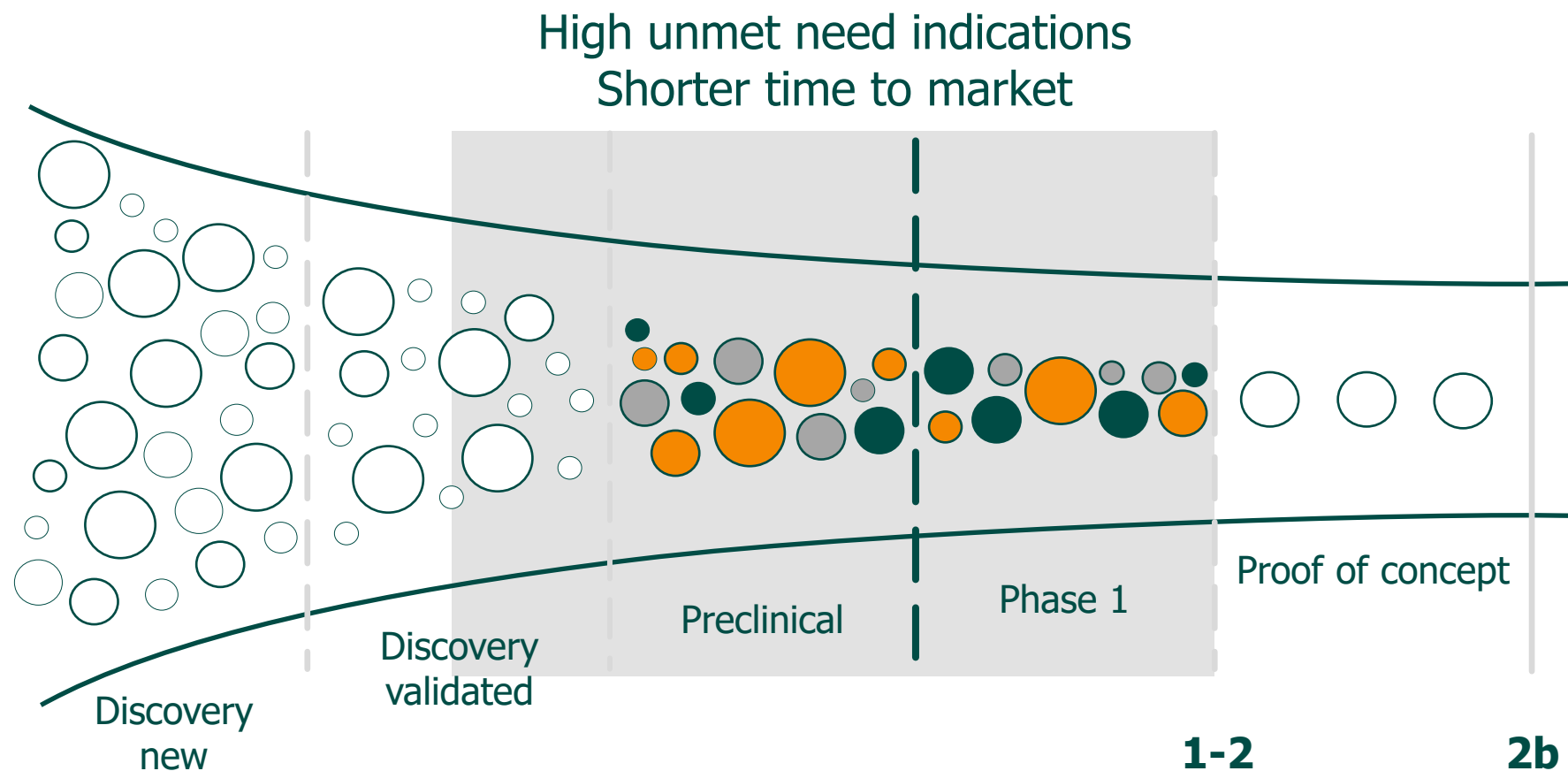
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Our window of opportunity



Create value ourselves and with partners



Strategic and capital allocation priorities

Rethink
R&D model

- **Disease-focused approach** in areas of **high unmet need**
- **Accelerate** clinical pipeline through disciplined investment

Bring in
external
science

- Access innovative programs in **late preclinical** and **early development**
- **Expand** beyond current drug modalities and disease areas

Accelerate
access

- Accelerate **time-to-market** and improve **patient access globally**
- Combine **technology** and **cutting-edge science**

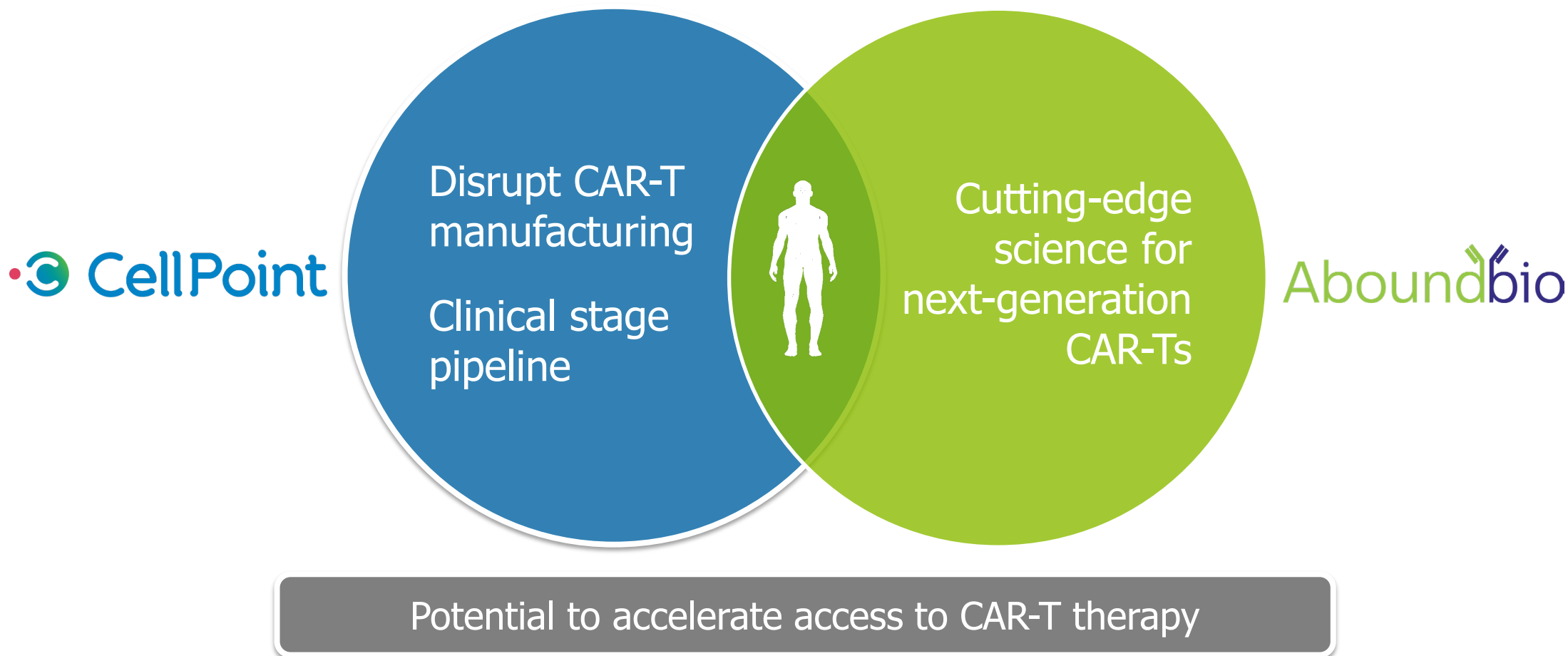
Broaden
commercial
footprint

- **Leverage** commercial organization beyond Jyseleca
- Opt-in rights (ex-EU) for **collaboration partner Gilead**



Acquisition CellPoint & AboundBio

Exciting opportunity to diversify portfolio & offer life-changing therapies





Unmet need in heme CAR-T remains high

Access

- Manufacturing constraints and logistics → people wait, limited access
- Centralized production → valuable time lost, high drop-out rate & mortality

Durability

- High relapse rate
- Immunogenicity prevents redosing

Toxicity

- High occurrence of toxicity leads to intensive care hospitalization

The opportunity for breakthrough improvement is now

CAR-T: chimeric antigen receptor T-cell

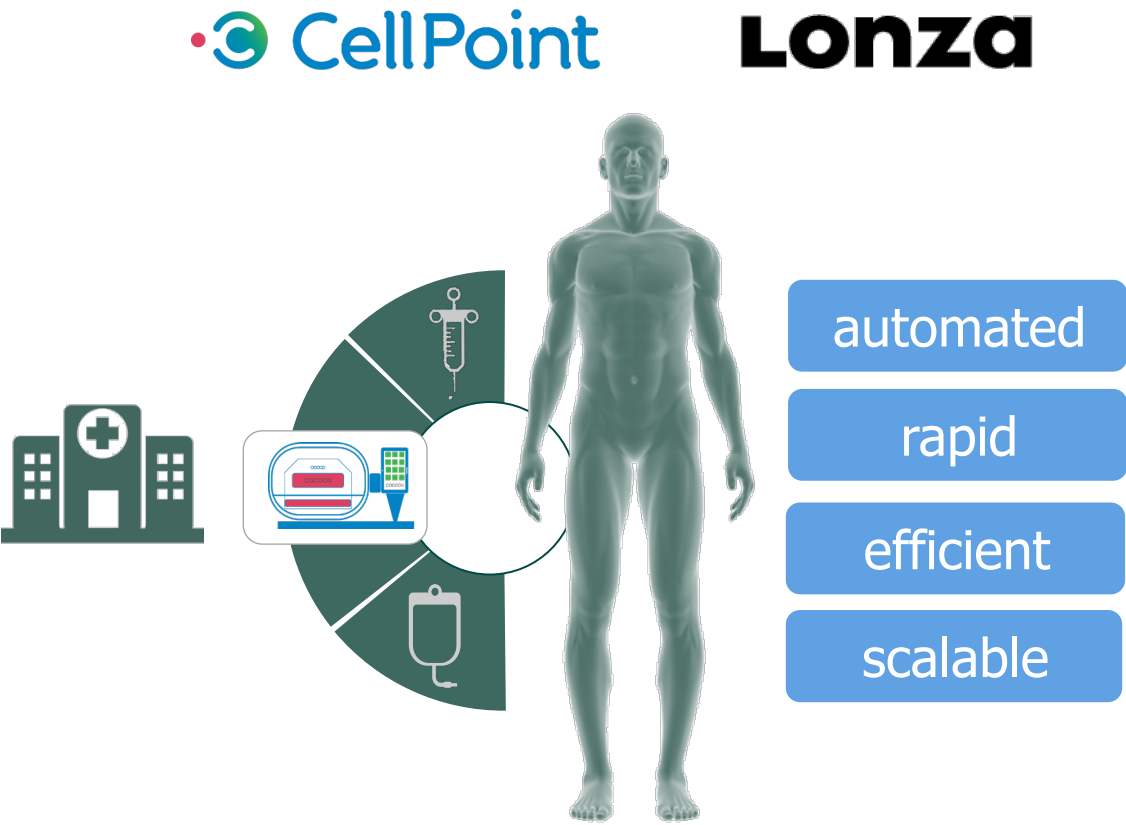
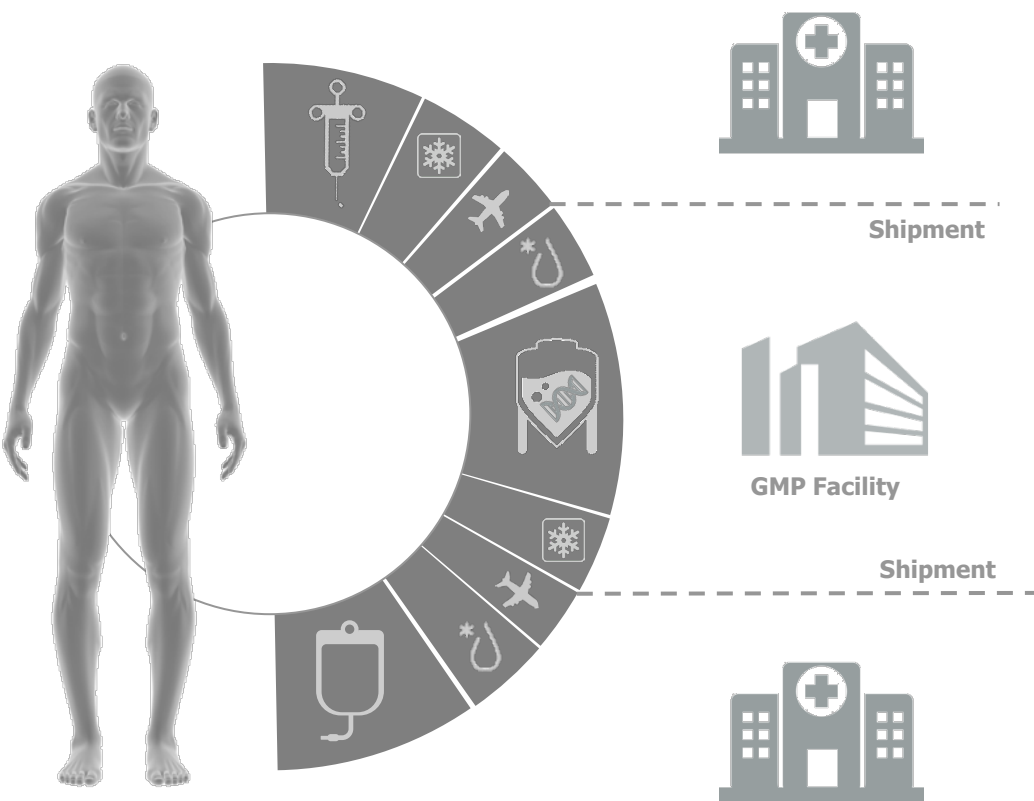
Source: ClarivateTM Research, 2022

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CellPoint

Developing cell therapy at point-of-care



Potential of 7 day vein-to-vein could offer shortest time-to-treatment



AboundBio

Towards next-generation CAR-Ts

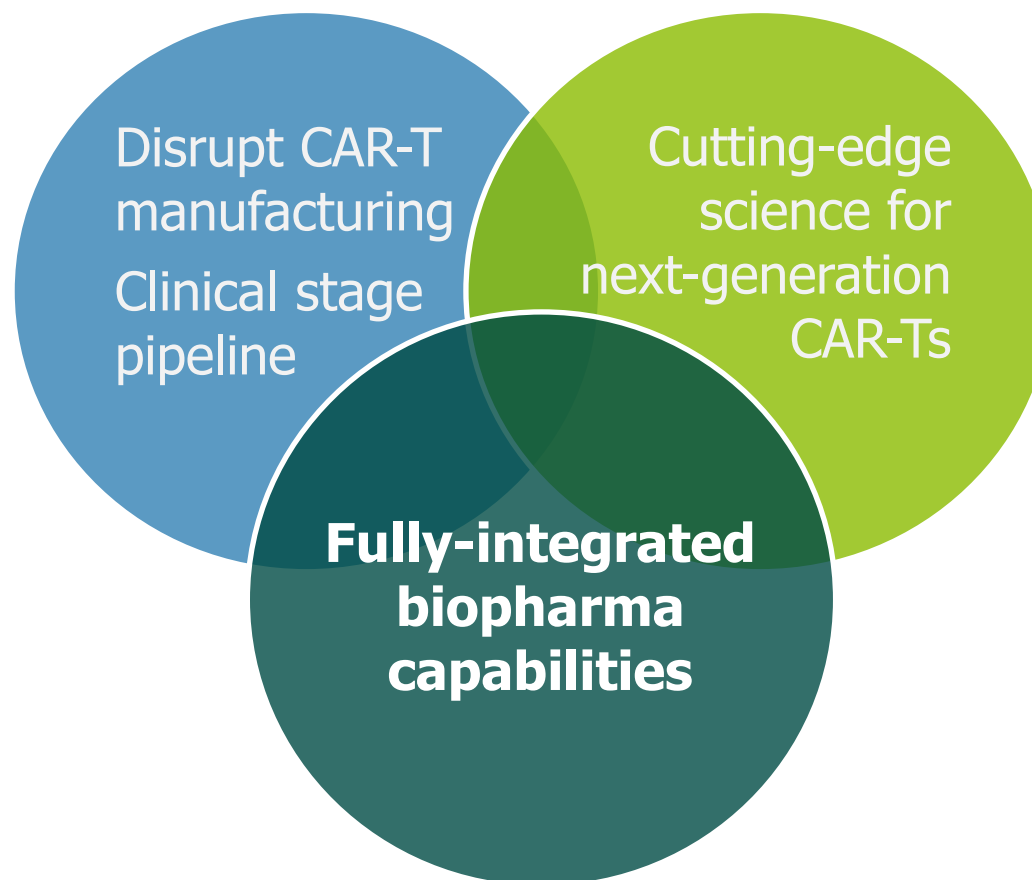
Abound**bio**

- Highly experienced research team
- Proven track-record; multiple industry partnerships
- Forefront of innovation
 - potential to improve efficacy and prevent cancer relapse
 - differentiated by fully human multi-specific and multi-functional CAR-Ts
 - novel modalities incl bispecific antibodies and antibody drug conjugates (ADCs)

Brings CAR-T antibody and oncology research capabilities in-house



Combat cancer with transformational medicines

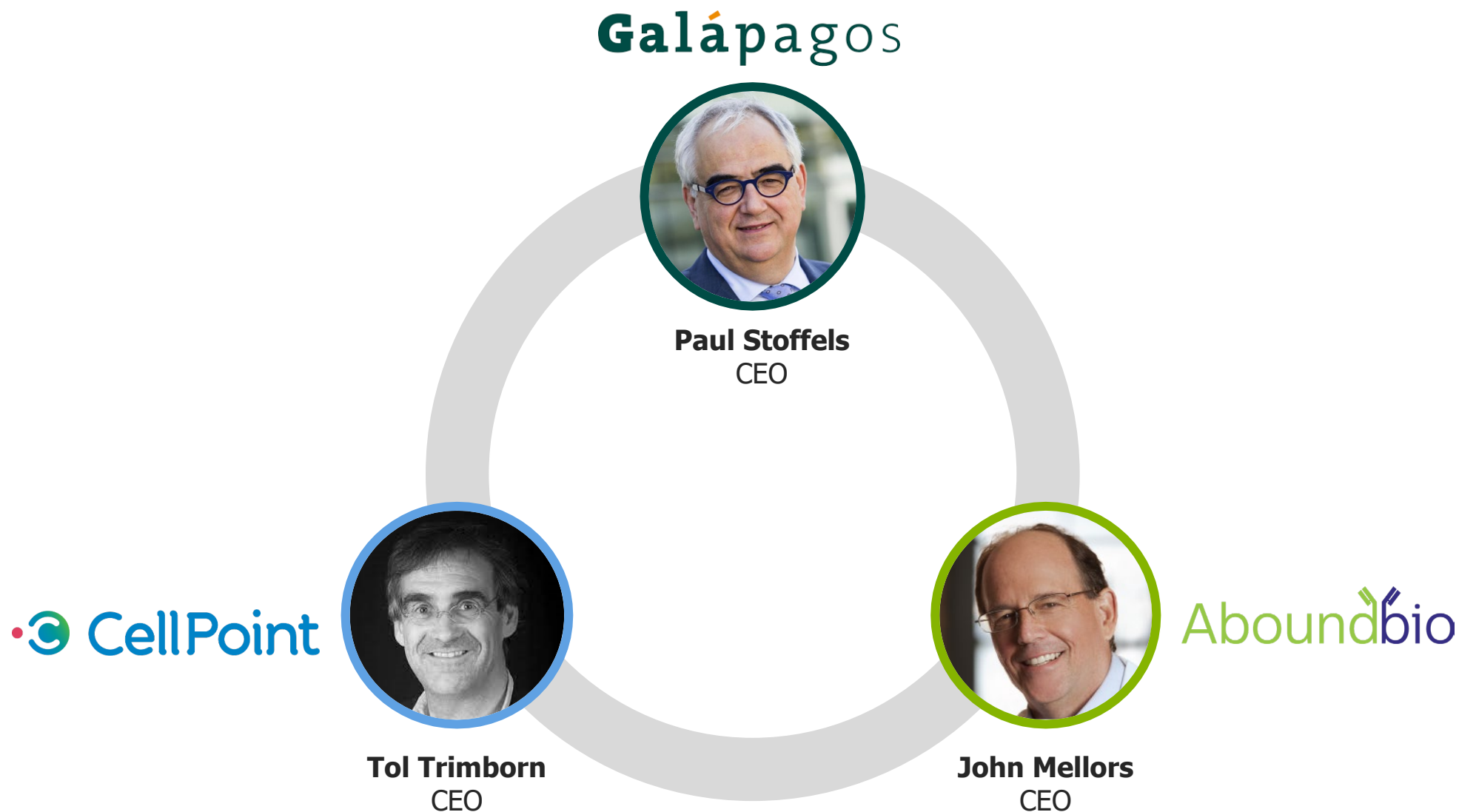


Galápagos

Aim to bring 3 CAR-Ts to clinic in 3 years



Combining relationships, experience, leadership





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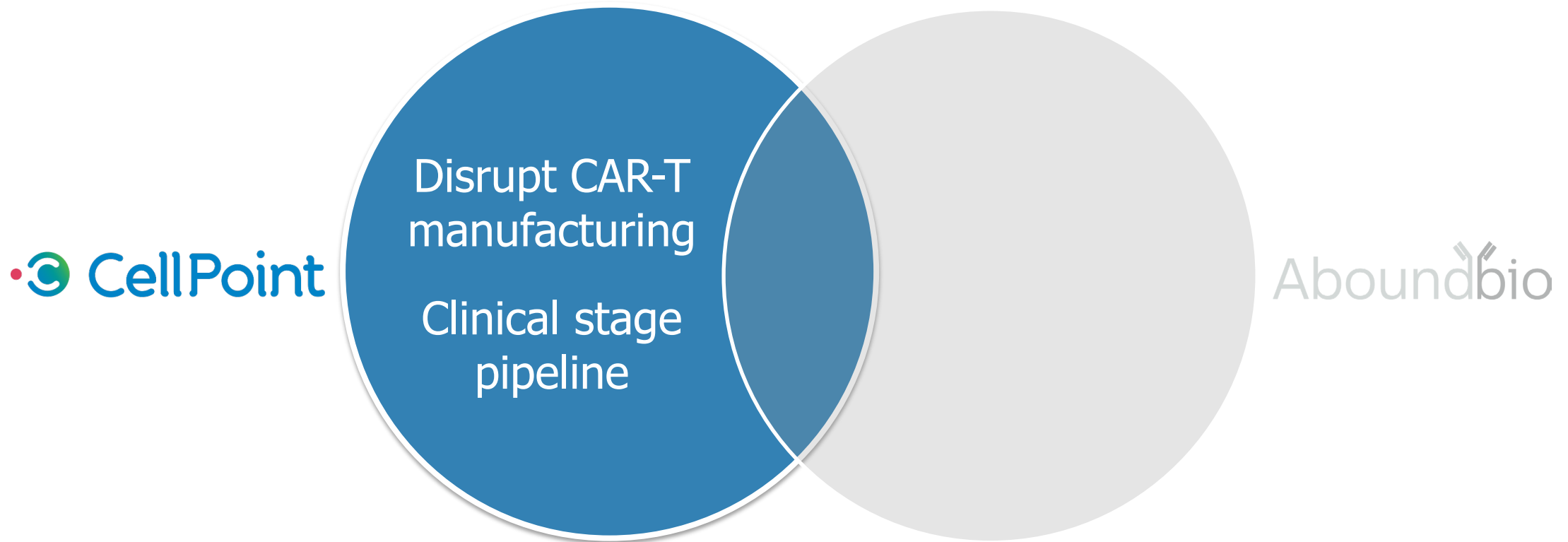
President, COO

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Innovative CAR-T delivery model





First point-of-care cell therapy company

Integrated solution for CAR-T treatment of cancer patients

Automated manufacturing



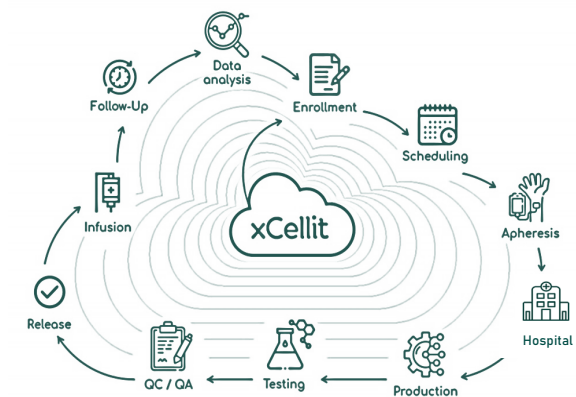
- ✓ Lonza Cocoon® license
- ✓ Efficient

@ point-of-care



- ✓ 7 days vein-to-vein
- ✓ Infusion fresh cells

xCellit: state-of-art software



- ✓ Scalable
- ✓ End-to-end real-time monitoring

Potential to disrupt the delivery model

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Unique strategic partnership with Lonza*

- Lonza Cocoon® is most advanced point-of-care solution
- Full-service model in cooperation with Lonza
- Regulatory compliant (FDA DMF – CE Mark)
- Cocoon® device
 - highly automated
 - robust process control and manufacturing
 - encouraging first clinical data



FDA DMF: FDA drug master file, NL: the Netherlands, BE: Belgium, SP: Spain, US: United States of America

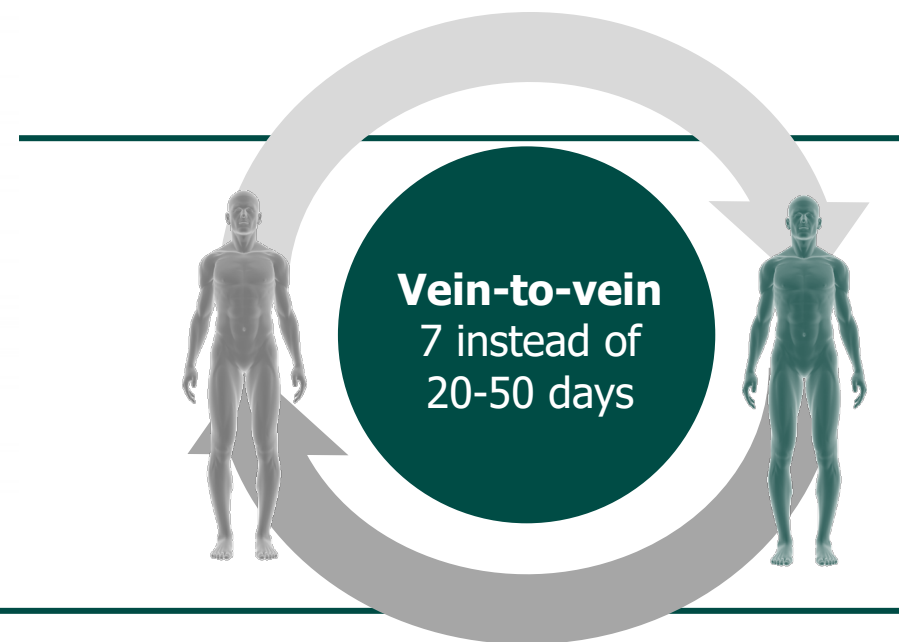
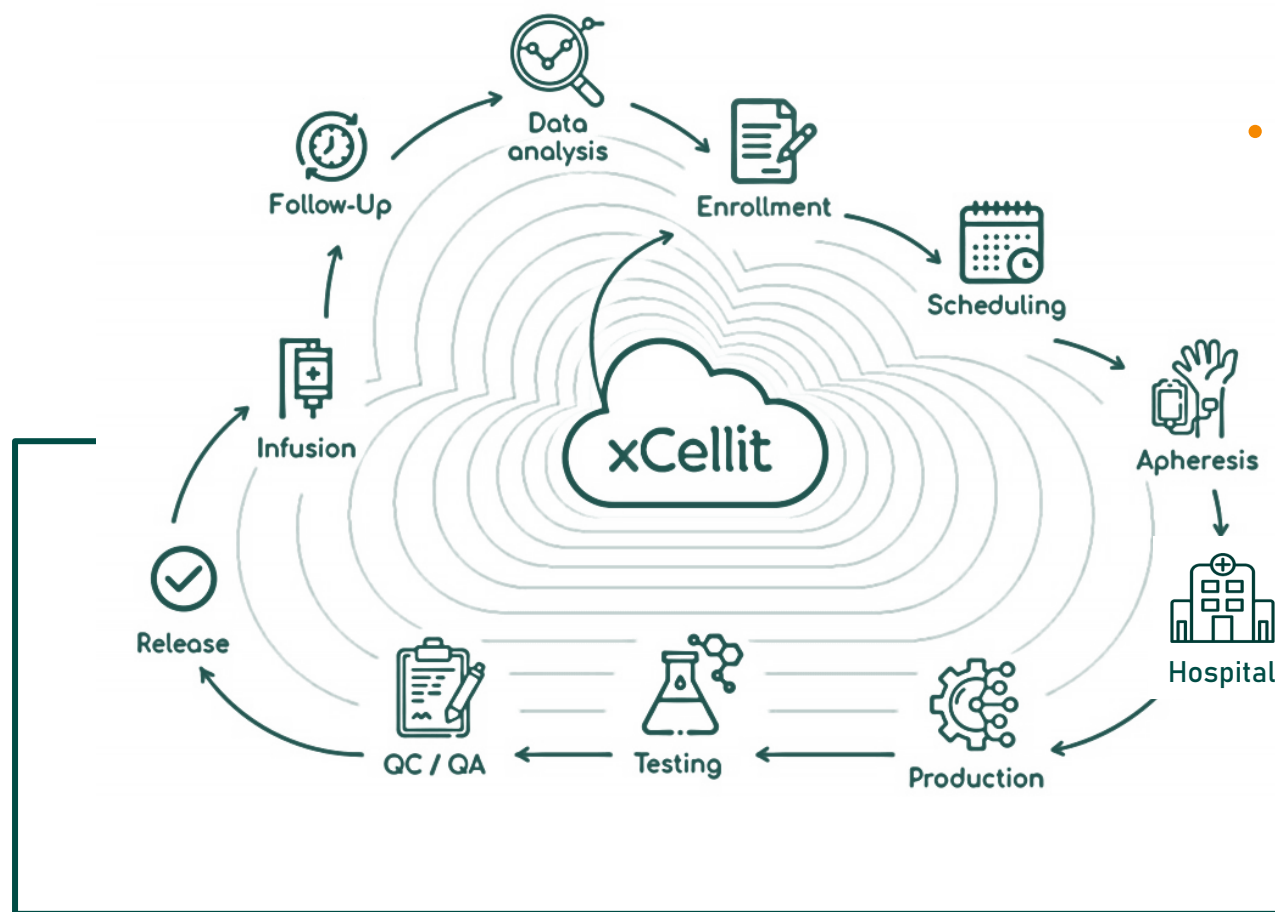
Source: Ortiz-Maldonado et al, Front Oncol, 2022

*Cocoon® system, a closed, automated manufacturing platform for cell and gene therapies for which CellPoint has an exclusive, global commercial license for point-of-care manufacturing in the field of blood cancers (except in China and Israel, and with a first right of refusal for China)



xCellit: proprietary end-to-end software

- Facilitates scheduling and real-time monitoring of CAR-T treatment workflow
- Upscaling potential for different CAR-Ts



Source: Bishop et al, ASH, 2021; Wang et al, ASH, 2021; Shah et al, Blood, 2021; Berdeja et al, Lancet, 2021; Abramson et al, Lancet, 2020 and CellPoint data on file



Near-term data with CD19 CAR-T

- **Strong early clinical trial data generated**
 - >60 patients (ALL, CLL)
 - encouraging safety and efficacy profile
- **2 Phase 1/2a bridging studies in CLL, NHL ongoing**
 - CTAs approved in NL, BE, ESP
 - primary objectives:
 - safety/tolerability (part 1) and efficacy (part 2)
 - establish recommended dose for pivotal study
 - first dose level administered (n=3)

Part 1 - Dose escalation (n=15)
3 dose levels

Part 2 - Dose expansion (n=30)
Pivotal Phase 2 dose

Follow-up
up to 2
years

Topline 1H 2023

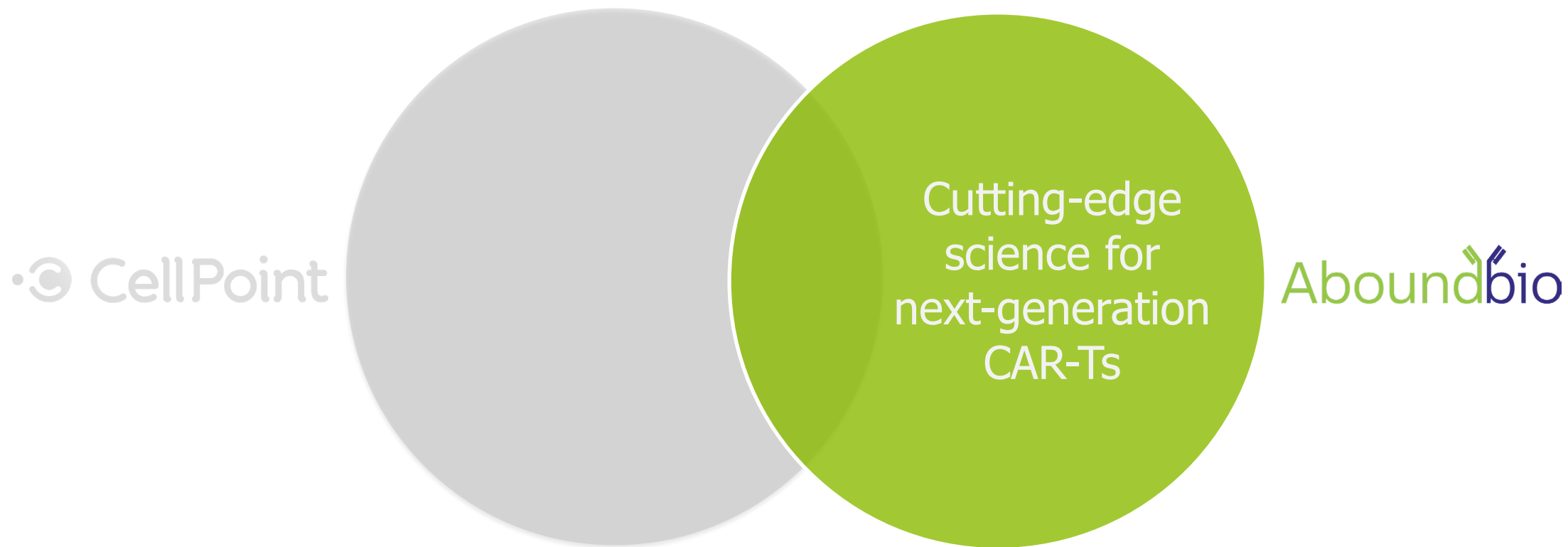
CTA: clinical trial application, ALL: acute lymphoblastic leukemia, NHL: non-Hodgkin lymphoma, CLL: chronic lymphocytic leukemia

Source: Ortiz-Maldonado et al, Front Oncol, 2022



Fully human antibody platform

Next-generation multi-targeting CAR-Ts, bispecifics, ADCs



Our mission with AboundBio



John Mellors
CEO



Mitko Dimitrov
CSO

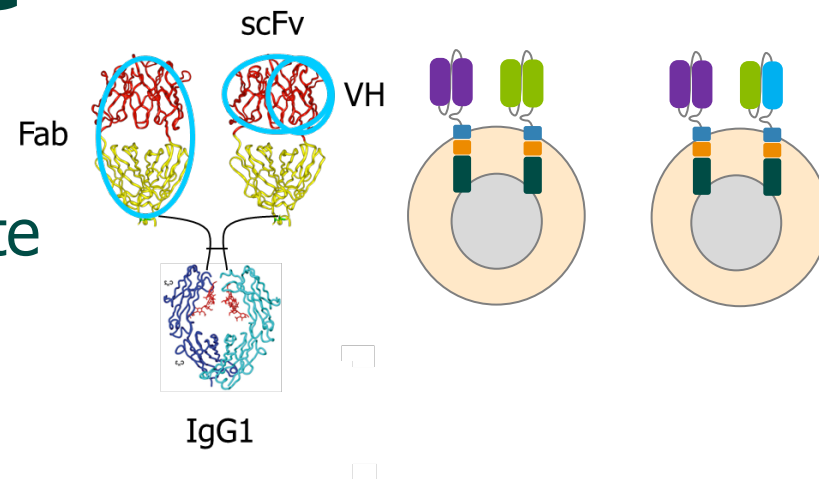
>30 years
experience

- Apply cutting-edge science to cell therapy
- Aim to achieve deeper and more durable clinical responses

Clinical impact through innovation



Translate cutting-edge science



- Super 'Tera' (phage) fully-human libraries facilitate
 - multi-epitopic and multi-specific targeting
 - creation of the next generation of CAR-Ts
- Human VH domains represent the next frontier
 - small size: 100-fold better penetration, better access to "hidden" epitopes
 - conformationally stable, smaller genetic footprint, easy to construct
 - low or absent immunogenicity

CAR: chimeric antigen receptor, Fab: fragment antigen binding, VH: antibody heavy chain variable domain, scFv: single chain fragment variable, IgG1: immunoglobulin G subclass 1



From target to delivery

Binder isolation

- Rapid isolation to >1 epitope/target and >1 target/cell
→ multi-targeting of cancer

HTS

- CAR-T construct screening for cell killing and cytokine release
→ IND candidate identification for *in vivo* testing in established animal models

Binder specificity

- Analysis by flow cytometry, normal cell surface proteome binding and tissue cross-reactivity

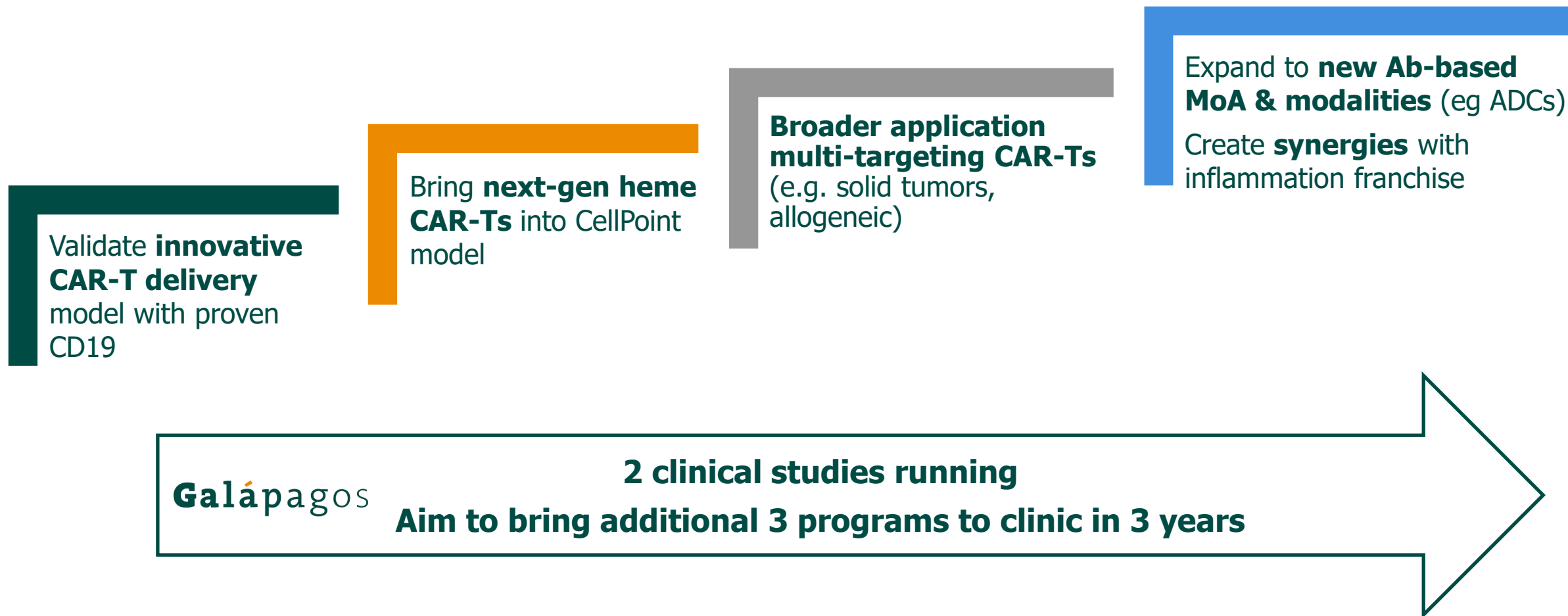
Vector construction

- Synergies with **CellPoint platform**

Aim for IND & Ph1 within 12-18 months of target identification



Our roadmap towards transformational cancer therapy





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Transaction details

- Galapagos acquires 100% of the shares issued by CellPoint and AboundBio
- All-cash transaction
 - CellPoint - upfront payment of €125 million, milestone payments up to ~€100 million
 - AboundBio - payment of \$14 million
- Lonza exclusive license* & full service model

Transaction closing in 2Q 2022

*Cocoon® system, a closed, automated manufacturing platform for cell and gene therapies for which CellPoint has an exclusive, global commercial license for point of care manufacturing in the field of blood cancers (except in China and Israel, and with a first right of refusal for China)



Why is this the right deal for Galapagos?

- Combined approach accelerates R&D for sustainable long-term growth
- Unlocks significant value
 - clinical stage, aim for fast time-to-market and entry in new disease area
 - leverage GLPG development capabilities and resources
 - cost-efficient acquisition
- Positions GLPG as innovator in oncology and cell therapy

Three companies, **one** mission

“Accelerate time-to-market and access to medicines for patients globally”

Kickstart path to value creation

R&D



Accelerate pipeline
Expand beyond core

Commercial



Roll-out Jyseleca in RA & UC
Leverage infrastructure

BD



CellPoint & AboundBio
Key 1st step in transformation

Financials



Cash at €4.6bn*
2022 guidance update H1

Strategic update later this year

*At 31 March 2022



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