

# **Galapagos NV**

Generaal De Wittelaan L11 A3, 2800 Mechelen, Belgium Company number: 0466.460.429 – RPR Mechelen

Special Report of the Board of Directors in accordance with articles 596 and 598 of the Code of Companies

Cancellation of the preferential subscription rights of the existing Shareholders in the framework of the issuance of Warrants for the benefit of Directors of the Company

### 1. Introduction: subject matter of this report

This report is established on 26 March 2010 by the Board of Directors of Galapagos, a limited liability company (hereinafter the "**Company**"), in accordance with the provisions of articles 596 and 598 of the Code of Companies.

In accordance with said articles, the subject matter of this report is to provide justification for the proposal to cancel the preferential subscription rights for the benefit of the individuals mentioned in this report. The preferential subscription rights will be cancelled in connection with the issuance of warrants relating to new shares that will in all aspects be identical to the existing shares of the Company. This issuance of warrants is proposed for implementation by the Extraordinary General Shareholders' Meeting of 27 April 2010 (or by a later meeting with the same agenda if the first meeting could not validly deliberate and resolve because the required attendance quorum was not reached). In this context, the Board of Directors further refers to the report the Board has established on the same day hereof in accordance with article 583 of the Code of Companies.

The Board of Directors proposes to the General Shareholders' Meeting to issue 197,560 naked warrants ("Warrants") in the framework of the Warrant Plan 2010 (B).

The present report elaborates on the proposed exercise price of the Warrants and the financial consequences of the proposed transaction for the Shareholders of the Company. The Company will ask its Statutory Auditor (Deloitte Bedrijfsrevisoren represented by Gert Vanhees) to provide their report in accordance with articles 596 and 598 of the Code of Companies, in connection with this matter.

## 2. Issuance price and exercise price of the Warrants

In connection with the proposed issuance of the Warrants under the Warrant Plan 2010 (B) no issuance price will be paid. The Warrants will be granted for free to the beneficiaries of the Warrant Plan 2010 (B).

As the Shares of the Company are listed or traded on a regulated market at the date of the Offer of the Warrants, the Exercise Price of the Warrants offered to a Director or an independent Consultant will, in accordance with article 598 of the Code of Companies, not be lower than the average of the closing price of the Share of the Company during the last thirty (30) days preceding the date of the Offer. In no event will the exercise price be lower than 5.41 euro, *i.e.* the fractional value (rounded up to the higher eurocent) of the shares at the date of the issuance of the Warrants.



#### 3. Financial consequences of the transaction for the Shareholders

3.a Concerning the evolution of the share capital and the profit sharing
The share capital of the Company, at the date of this report, amounts to 127,723,203.20 Euro and it is represented by 23,610,820 shares, each share representing 1/23,610,820<sup>th</sup> part of the share capital.

In the event that Warrants of the Warrant Plan 2010 (B) will be exercised during their exercise term, the share capital of the Company will be increased by 5.41 Euro per exercised Warrant.

In the event all 197,560 Warrants issued under the Warrant Plan 2010 (B) will be exercised and, consequently, 197,560 new shares will be issued, a dilution will occur (taking into account the number of shares at the date of this report) for the existing shares in the profit of the Company of (rounded off) 0.83%.

In 2002, 2005, 2006, 2007, 2008 and 2009 the Company already approved different warrant plans under which warrants are still outstanding. The exercise of all warrants still outstanding under these plans can possibly lead to the creation of up to 2.383.760 additional shares. In the event all these warrants, granted and still capable of exercise, will be exercised, the dilution resulting from the present issuance of Warrants will be of maximum (rounded off) 0.75%. It is also pointed out that it is the intention of the Board of Directors to also issue, in the month of April 2010, a Warrant Plan 2010 for the benefit of certain employees and independent consultants of the Company under the authorization given to the Board in connection with the authorized capital, under which plan maximum 616,000 warrants will be offered; if this plan will de facto be created and all 616,000 warrants will be issued, the potential dilution resulting from the present issuance of Warrants under the Warrant Plan 2010 (B) will be maximum (rounded off) 0.74%. For the sake of completeness it is also pointed out that at the date of this report a window for exercising warrants is open (from 16 through 30 March); this report does not take into account the number of warrants that will be exercised in said period and the subsequent decrease of the number of outstanding warrants and the increase of the number of outstanding shares, which may have an effect on the dilution that will result from the present issuance of Warrants under the Warrant Plan 2010 (B).

At the date of this report no warrants are available for offering under the already existing warrant plans of the Company.

As the exercise price of the Warrants under the Warrant Plan 2010 (B) cannot be lower than the fractional value of the share of the Company, the exercise of the (maximum) 197,560 Warrants under the Warrant Plan 2010 (B) will have no effect on the fractional value of the share.

# 3.b Effect on the equity of the Company

In the event all 197,560 Warrants will be exercised, there will be an increase of the equity of the Company for an amount equal to the product of 197,560 and the exercise price per Warrant, provided, however, that this increase cannot be lower than 1,068,799.60 Euro (being the number of Warrants multiplied by (rounded up) 5.41 Euro *i.e.* the fractional value of the share of the Company at the date of this report), if all these Warrants would be exercised. In the event the exercise price of a warrant is higher than the equity value per share and the warrant is *de facto* exercised, then there will be a positive effect on the equity value per share for the existing shareholders.

3.c Potential financial dilution resulting from the possible future issuance of shares emanating from the exercise of Warrants under the Warrant Plan 2010 (B)

To the extent that the issuance price of the new shares that will possibly be issued as a result of the exercise of Warrants under the Warrant Plan 2010 (B) is lower than the market price of the



shares at the moment of the issuance, the existing Shareholders will be confronted with a financial dilution as in such case the Warrant holders subscribe to new shares at a lower price than the existing shares. This dilution is calculated by subtracting the value per share after the issuance of the new shares from the market price of the share at the moment of the issuance of the new shares. This result is then brought in relation to the original market price.

3.d Other accounting (IFRS) and financial consequences of the offering of Warrants
At the occasion of the acceptance of offered Warrants the Company will determine a fair value for
the Warrants based on actuarial methods that are commonly used for this purpose and this fair
value will be accounted for over the vesting period of the Warrants in accordance with the relevant
Warrant Plan. This fair value can only be determined at the date of acceptance of the Warrants. It
will be determined taking into account the following parameters: (i) the market price of the share
of the Company at the date of the offer; (ii) the exercise price of the Warrants; (iii) the expected
volatility of the share of the Company; and (iv) the exercise term of the Warrants.

# 4. Motivation for the cancellation of the preferential subscription rights

The Board of Directors of the Company anticipates that the granting of Warrants to Directors of the Company will result in an enhanced motivation of the beneficiaries of these Warrants and that it will stimulate a sharp attention for the interests of the Company and its Shareholders.

# 5. Individuals, other than employees, for whose benefit the preferential subscription rights are cancelled

The list below contains all beneficiaries of Warrants under the Warrant Plan 2010 (B):

- Mr. Onno van de Stolpe (executive Director, CEO): 100,000 Warrants;
- Dr. Raj Parekh (non-executive Director): 75,000 Warrants;
- Dr. Harrold van Barlingen (non-executive Director)<sup>(1)</sup>: 7,500 Warrants;
- Mr. Ferdinand Verdonck (independent non-executive Director): 2,520 Warrants;
- Dr. Garth Rapeport (independent non-executive Director)(1): 2,520 Warrants;
- Dr. Werner Cautreels (independent non-executive Director)<sup>(1)</sup>: 2,520 Warrants;
- Dr. Ronald Brus (non-executive Director)<sup>(2)</sup>: 7,500 Warrants

Made and approved on 26 March 2010.		
For the Board of Directors of the Company,		
Director	Director	

<sup>(1)</sup> Subject to re-appointment by the General Shareholders' Meeting of 27 April 2010.

<sup>(2)</sup> Subject to appointment by the General Shareholders' Meeting of 27 April 2010.